



Dissemination and Implementation in Children's Mental Health
January 22-23, 2002
Recommended Reading List
(Last Updated March, 2002)

SOCIAL MARKETING:

Andreasen, Alan R. (1995) *Marketing Social Change*. San Francisco: Jossey-Bass Publishers.

Moorman, Christine (1994), "An Innovation Adoption Approach to the Dissemination of Health Information to Consumers," in *Effective Dissemination of Clinical and Health Information*, eds., L. Secrest, T. E. Backer, E. M. Rogers, T. F. Campbell, and M. L. Grady, Washington, D.C.: Agency for Health Care Policy Research, 49-68.

ORGANIZATIONAL CULTURE:

Brown, A. (1994) *Organisational Culture*. London: Pitman.

Glisson, C. (2000). Organizational climate and culture. In R.J. Patti (Ed) *The handbook of social welfare management*. Thousand Oaks, CA: Sage Publications.

Glisson, C., & Hemmelgarn, A. (1998). The effects of organizational climate and interorganizational coordination on the quality and outcomes of children's service systems. *Child Abuse and Neglect*, 22: 401-421.

Hatch, Mary Jo (1993) "The dynamics of organizational culture." *Academy of Management Review*, 18:657-63.

Hatch, Mary Jo (2000) "The cultural dynamics of organizing and change" in Ashkanasy, N, Wildrom, and Peterson (eds) *Handbook of organizational culture and climate*, pp. 245-60. Sage.

Hatch, Mary Jo (1997) *Organization Theory: Modern, Symbolic and Postmodern Perspectives*. Oxford: Oxford University Press.

Schein, Edgar (1992). *Organizational Culture and Leadership*. (2nd edition). Jossey-Bass.

Schultz, Majken (1994) *On Studying Organizational Cultures: A Diagnosis and Understanding*. Berlin: de Gruyter.

Weick, K. (1987) 'Organizational culture as a source of high reliability.' *California Management Review*, 29(2): 112-128.

DIFFUSION OF INNOVATIONS :

Berg, Marc (1998?) *Rationalizing Medical Care*. Cambridge, MA: MIT Press.

Gladwell, Malcolm (2000) *The Tipping Point: how little things can make a big difference*. Little Brown & Company.

Greer, A.L. (1993) "Diffusion of medical technology: the case of ECMO." In Wright, L.(ed.), *Report on Diffusion of ECMO Technology*. Bethesda: NIH Publication.

Kuhn, T. S. (1970) *The Structure of Scientific Revolutions*. Chicago: University of Chicago Press.

Rogers, E.M. (1980) *Diffusion of Innovations*. New York: Free Press.

Valente, T.W. (1996) "Social Network Threshold in the Diffusion of Innovations", *Social Networks*: 18(1): 69-89.

Weenig, M.W.H. (1999) "Communication networks in the diffusion of an innovation in an organization," *Journal of Applied Social Psychology*. 29(5): 1072-92.

SOCIOLOGY OF CHANGE:

Clark, J. A. et al. (1991) 'Bringing Social Structure back into Clinical Decision-making.' *Social Science in Medicine*, 32 (8):853-66.

Dopson, S. & Waddington, I. (1996) 'Managing social change: a process-sociological approach to understanding sociological change within the National Health Service.' *Sociology of Health & Illness*, 18(4):525-50.

ORGANIZATIONAL CHANGE:

Ferlie, E., FitzGerald, L. & Wood, M. (2000) 'Getting Evidence into Clinical Practice? An Organisational Behaviour Perspective', *Journal of Health Services Research and Policy*

Flood, A.B. (1994) 'The Impact of Organizational and Managerial Factors on the Quality of Care in Health Care Organizations,' *Medical Care Review*, 51:4, 381-428.

Grint, K. (1991) *The Sociology of Work: An Introduction*. Cambridge: Polity Press.

Weick, K. (1979) *The Social Psychology of Organizing*. Reading, MA: Addison-Wesley.

Weick, K. (1995) *Sensemaking in Organizations*. Thousand Oaks, CA: Sage Publications.

Wood, M., Ferlie, E. and FitzGerald, L. (1998a) *Achieving Change in Clinical Practice: Scientific, Organisational and Behavioural Processes*, University of Warwick: CCSC

RESEARCH METHODS:

Special issue for HSR (2000) on qualitative methods. April issue?

Black, N. (1994) 'Why we need qualitative research', *Journal of Epidemiology and Community Health*, 48, 425-426

Briggs, A.H. & Gray, A.M. (1999) 'Methods in health service research: Handling uncertainty in economic evaluations of healthcare interventions,' *BMJ*, 319(7210): 635-8.

Glaser, B. & Strauss, A. (1968) *The discovery of grounded theory: strategies for qualitative research*. London : Weidenfeld and Nicolson.

Hammersley, M. & Atkinson, P. (1995) *Ethnography: Principles and Practice*. London: Routledge.

Hohmann, A., & Shear, K. (2002). Community-based intervention research: Coping with the "noise" of real life in study design. *American Journal of Psychiatry*, 159: 201-207.

Lavori, P. et al (2001) "Strengthening clinical effectiveness trials: equipoise-stratified randomization," *Biological Psychiatry*, 50: 792-801

Lewin, K. (1951) '*Field Theory in Social Science*', New York: Harper and Row

Lincoln, Y.S. & Guba, E.G. (1985) *Naturalistic Inquiry*. London: Sage.

Miles, M.B., & Huberman, A.M. (1994) *Qualitative Data Analysis*. Thousand Oaks: Sage Publications.

Popay, J., Rogers, A. and Williams, G. (1998) 'Rationale and Standards for the Systematic Review of Qualitative Literature in Health Services Research', *Qualitative Health Research*, 8(3), 341-351

Yin, R.K. (1984) *Case study research: design and methods*. London: Sage.

GUIDELINES AND CHANGE:

Cabana, M.D., Rand, C.S., Powe, N.R., Wu, A.W., Wilson, M.H., Abboud, P.C., & Rubin, H.R. (1999). Why don't physicians follow clinical practice guidelines? *JAMA*, 282(15), 1458-1465.

Lomas, J., Anderson, G.M., Pierre, K.D., Vayda, E., Enkin, M.W., & Hannah, W.J. (1989) "Do practice guidelines guide practice? The effects of a consensus statement on the practice of physicians. *New England Journal of Medicine*. 321: 1306-1211.

Mittman, B.S., Tonesk, X., & Jacobson, P.D. (1992) 'Implementing Clinical Practice Guidelines: Social Influence Strategies and Practitioner Behavior Change', *Quality Research Bulletin*, December: 413-421.

Walshe, K., & Rundall, T.G. (2001). Evidence-based management: From theory to practice in health care. *The Milbank Quarterly*, 79 (3): 429-457.

COGNITIVE SCIENCE AND DECISION-MAKING:

Patel, V.L., Kaufman, D.R., & Arocha, J.F. (2000). Conceptual change in the biomedical and health sciences domain. In R. Glaser (Ed.), *Advances in Instructional Psychology*. Hillsdale, NJ: Lawrence Erlbaum Associates: 329-392.

Patel, V.L. (1996) Cognition and Technology in Health Education Research. *Canadian Journal of Public Health*. 87(2), S63-S.67

Roter, D. (2000). The medical visit context of treatment decision-making and the therapeutic relationship. *Health Expectations*, 3: 17-25.

Roter, D. (1994). Physicians in health care management: 8. The patient-physician partnership: decision-making, problem solving and the desire to participate. *Canadian Medical Association Journal*, 151: 423-427.

Van Ryn, M. (2002). Research on the provider contribution to race/ethnicity disparities in medical care. *Medical Care*, 40: I-140-I-150.

CULTURAL COMPETENCY:

Alvidrez, J. (1999). Ethnic variations in mental health attitudes and service among low income African American, Latina and European American young women. *Community Mental Health Journal*, 35(6), 515-530.

American Medical Association, Council on Scientific Affairs, Ad Hoc Committee on Health Literacy. Health literacy: Report of the Council on Scientific Affairs. *JAMA* 1995 Dec 6; 274:1677-1682.

Barrio, C. (2000). The cultural relevance of community support programs. *Psychiatric Services*, 51(7), 879-874.

Branch C. & Fraser, I. (2000). Can cultural competency reduce racial and ethnic health disparities? A review and conceptual model. *Med Care Res Rev Suppl* 1:181-217.

Bull Bear, M. & Flaherty, M.J. (1997). The continuing journey of Native American people with serious mental illness: Building hope. Boulder, CO: WICHE.

Cross, T.L., Bazron, B.J., Dennis, K.W., & Issacs, M.R. (1989). Towards a culturally competent system of care. Washington, D.C.: Georgetown University Child Development Center.

Issacs, M.R., & Benjamin, M.P. (1991). Towards a culturally competent system of care: Programs which utilize culturally competent principles. Washington, D.C.: Georgetown University Child Development Center.

Schwab-Stone, M., Ruchkin, V., Vermeriren, R., & Leckman, P. (2001). Cultural considerations in the treatment of children and adolescents: Operationalizing the importance of culture in treatment. *Child and Adolescent Psychiatric Clinics of North America*, 10: 729-743.

Sue, S. (1998). In search of cultural competence in psychotherapy and counseling. *American Psychologist*, 53, 440-448.

Yeh, M., Eastman, K., & Cheung, M.K. (1994). Children and adolescents in community health centers: Does the ethnicity or the language of the therapist matter? *Journal of Community Psychology*, 22(2), 153-163.

THE INTERPRETATION/SUBJECTIVITY OF EVIDENCE (SOCIOLOGY OF KNOWLEDGE):

Berger, P. L. & Luckmann, T. (1966) *The Social Construction of Reality: A Treatise in the Sociology of Knowledge*. Harmondsworth: Penguin Books.

Brown, P. (1996) 'Naming and Framing: The Social Construction of Diagnosis and Illness.' In P. Brown (ed.) *Perspectives in Medical Sociology*. Prospect Heights, IL: Waveland Press, Inc., pp.92-122.

Fitzgerald, L., Ferlie, E., Wood, M and Hawkins, C. (1999) 'Evidence into practice? An Exploratory Analysis of the Interpretation of Evidence', in Mark, A. and Dopson, S. (Eds.) *Organisational Behaviour in Health Care*, London: Macmillan

Hunter, K. (1991) *Doctor's Stories: the Narrative Structure of Medical Knowledge*. Lawrenceville, New Jersey: Princeton University Press.

Lindblom, C.E., & Cohen, D.K. (1979) *Usable Knowledge: Social Sciences and Social Problem Solving*. New Haven, CT: Yale University Press.

Mannheim, K. (1936) *Ideology and Utopia: An Introduction to the Sociology of Knowledge*. translated from the German by Louis Wirth & Edward Shils. London: Routledge & Kegan Paul.

Mulkay, M.J. (1979) *Science and the sociology of knowledge*. London: G. Allen & Unwin.

Tanenbaum, S.J. (1999). Evidence and expertise: The challenge of the outcomes movement to medical professionalism. *Academic Medicine*, 74 (7): 757-763.

Weed, L.L. (1997) 'New connections between medical knowledge and patient care.' *BMJ*, 315: 231-5.

"EVIDENCE" TO PRACTICE:

Freemantle, N. & Watt, I. (1994) 'Dissemination: implementing the findings of research.' *Health Libraries Review*, 11:133-7.

Haines, A. & Donald, A. (1998) *Getting research findings into practice*. London: BMJ Books, 1998.

Haynes, B. & Haines, A. (1998) 'Barriers and bridges to evidence-based clinical practice.' *BMJ*, 317(7153):273-6.

Howitt, A. & Armstrong, D. (1999) 'Implementing evidence based medicine in general practice: audit and qualitative study of antithrombotic treatment for atrial fibrillation', *BMJ*, 318(7194): 1324-7.

Huby, G., & Fairhurst, K. (1998) 'How Do General Practitioners Use Evidence? A study in the context of Lothian Health policy and practitioners' use of statin drugs.' Final report to CSO, August, 1998. Edinburgh: Primary Care Research Group, Department of General Practice, The University of Edinburgh

Lilford, R.J., Paulker, S.G., Braunholtz, D.A., and Chard, J. (1998) 'Getting research findings into practice: Decision analysis and the implementation of research findings', *BMJ*, 317(7155), 405-9.

Lomas, J., Sisk, J.E., & Stocking, B. (1993) "From evidence to practice in the United States, the United Kingdom, and Canada," *Milbank Quarterly*. 71:405-410.

Matcher, D. & Samsa, G. (1999) 'The role of evidence reports in evidence-based medicine: a mechanism for linking scientific evidence and practice improvement.' *Joint Community Journal on Quality Improvement*. 25(10).

Rosser, W.W. (1999) 'Application of evidence from randomised controlled trials to general practice.' *Lancet*, 353(9153).

Sackett, D.L., Rosenberg, W.M.C., Gray, J.A.M., Haynes, R.B., & Richardson, W.S. (1996) 'Evidence-Based Medicine: What it is and what it isn't', *BMJ*, 312:71-2.

Schoenwald, S.K., & Hoagwood, K. (2001). Effectiveness, transportability and dissemination of interventions: What matters when? *Psychiatric Services*, 52: 1190-1197.

MISC CHANGE:

Backer, T. E. (1995) 'Integrating Behavioral and Systems Strategies to Change Clinical Practice.' *Journal of Quality Improvement*, 21(7): 351-3.

Beer, M., Eisenstat, R.A., & Spector, B. (1990) 'Why Change Programs Don't Produce Change', *Harvard Business Review*, Nov/Dec, pp. 158-66.

Cochrane, A. L. (1971) *Effectiveness and Efficiency: Random reflections on health services*. Cambridge: Royal Society of Medicine Press, Ltd.

Eddy, D. M. (1988) 'Variations in Physical Practice: The Role of Uncertainty.' In J. Dowie and A. Elstein (ed.), *Professional Judgment: A Reader in Clinical Decision-Making*. Cambridge: Cambridge University Press, pp. 45-59.

Greer, A.L. (1988) "The state of the art vs. the state of the science," *International Journal of Technological Assessment*. 4:5-26.

Mugford, J., Banfield, P., & O'Hanlon, M. (1991) "The effect of feedback on clinical practice review," *BMJ*, 303:398-402.

Pettigrew, A., Ferlie, E. & McKee, L. (1992) *Shaping Strategic Change*. London: Sage.

Pettigrew, A.M, McKee, L. & Ferlie, E. (1989) 'Managing Strategic Service Changing in the NHS'. *Health Services Management Research*. 2(1), 20-31.

Robertson, N. et al (1996) 'Changing the clinical behaviour of doctors: a psychological framework.' *Quality in Health Care*, 5:51-4.

Watt, I. (1996b) 'The Dissemination of R & D Information.' *IFMH Inform*, 7(1): 1-4.

Wood, M., Ferlie, E. and FitzGerald, L. (1998b) 'Achieving Clinical Behaviour Change: A Case of Becoming Indeterminate', *Social Science and Medicine*, 47(11), 1729-1738

SYSTEMATIC REVIEWS OF CHANGE:

Bero, L., Grilli, R., Grimshaw, J., Harvey, E., Oxman, A. and Thomson, M.A (1998) 'Closing The Gap Between Research and Practice – An Overview of Systematic Reviews of Interventions to Promote Implementation of Research Findings by Health Professionals.' in A. Haines, and A. Donald. *Getting Research Findings into Practice*. London: BMJ Books, 27-35

Bero, L., Freemantle, N., Grilli, R., Grimshaw, J., and Oxman, A. (1996) 'Implementing the Findings of Medical Research: A Review of Published Research in the Health Sector', Report for the CRDC Advisory Group on determining NHS priorities on Methods for Research Implementation.

Clinical Standards Advisory Group (1998) *Clinical Effectiveness*, London: Clinical Standards Advisory Group.

Davis, D.A. et al (1995) 'Changing Physician Performance: A Systematic Review of the Effect of Continuing Medical Education Strategies', *JAMA*, 274(9): 700-5.

NHS Centre for Research Dissemination (1996) *Undertaking Systematic Reviews of Research on Effectiveness*. University of York: NHSCRD

NHS Centre for Research Dissemination (1999) *Effective Health Care – Getting Evidence into Practice*, 5(1), University of York: NHSCRD

Oxman, A.. and Flottorp, S. (1998) 'An Overview of Strategies to Promote Implementation of Evidence Based Health Care', in C. Silagy, and A. Haines (eds), *Evidence Based Practice in Primary Care*, London: BMJ Books, 91-109

Oxman, A.D., Thomson, Ma, Davis, DA et al (1995) 'No Magic Bullets – A Systematic review of 102 Trials of Interventions to Improve Professional Practice', *CMAJ*, 153, 1423-31

Thomson O'Brien, M.A., Oxman, A.D., Haynes, R.B., Davis, D.A., Freemantle, N., Harvey, E.L. (1999) *Local opinion leaders: effects on professional practice and healthcare outcomes (Cochrane Review)* in The Cochrane Library, Issue 3, 1999, Oxford: Update Software

Tordoff, C. (1998) 'From research to practice: a review of the literature', *Nursing Standard*, 12(25): 34-7.

Wensing, M. et al (1998) 'Implementing guidelines and innovations in general practice: which interventions are effective?' *British Journal of General Practice*. 48(427): 991-997.

Alderson, P. & Roberts, I. (2000) 'Should journals publish systematic reviews that find no evidence to guide practice? Examples from injury research.' *BMJ*, 320(7231): 376-77.

HELPFUL JOURNALS:

- British Medical Journal
- Health Services Research
- Journal of Community Psychology
- Lancet
- Medical Care
- Medical Care Research and Review
- Milbank Quarterly
- New England Journal of Medicine
- Psychiatric Services
- Social Science and Medicine

WEBSITES

NIMH: <http://www.nimh.nih.gov>

Services Branch at NIMH: <http://www.nimh.nih.gov/srceb/index.cfm>

[Click to return to Meeting Home Page](#)

To Comment On the Website, Email: nimh-srceb@mail.nih.gov